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**HARRIS RUTSKY & CO. INSURANCE SERVICES, INC., d/b/a AMERICAN
SPECIAL RISK INSURANCE SERVICES, a California corporation, Plaintiff-
Appellant, v. BELL & CLEMENTS LIMITED; BELL & CLEMENTS (LONDON)
LIMITED, Defendants-Appellees.**

No. 01-57053

UNITED STATES COURT OF APPEALS FOR THE NINTH CIRCUIT

328 F.3d 1122; 2003 U.S. App. LEXIS 8842; 2003 Cal. Daily Op. Service 3946;
2003 Daily Journal DAR 5058

December 4, 2002, Argued and Submitted, Pasadena, California
May 12, 2003, Filed

PRIOR HISTORY: [**1] Appeal from the United States District Court for the Central District of California. D.C. No. CV-01-07661-RSWL. Ronald S.W. Lew, District Judge, Presiding.

DISPOSITION: Judgment of the district court REVERSED and REMANDED.

COUNSEL: Stephen F. Harbison, Argue Pearson Harbison & Myers, LLP, Los Angeles, California, argued the cause for the appellant.

Thomas R. Schalow, Argue Pearson Harbison & Myers LLP, Los Angeles, California, and Andrew M. Polinsky, Dorais & Grattan, Goleta California, were on the briefs.

Phillip J. Eskenazi, Los Angeles, California, argued the cause for the appellee. Barry A. Chasnoff and Laura A. Hernandez, Akin Gump Strauss Hauer & Feld, LLP, were on the brief.

JUDGES: Before: Stephen Reinhardt, Diarmuid F. O'Scannlain and Richard A. Paez, Circuit Judges. Opinion by Judge O'Scannlain.

OPINION BY: Diarmuid F. O'Scannlain

OPINION: [*1127] O'SCANNLAIN, Circuit Judge:

We are asked to decide whether a federal district court in California can properly exercise personal jurisdiction over London, England-based entities alleged to have interfered with a California corporation's contractual and business relations by their actions in Europe.

Harris Rutsky & Co., dba American Special Risk Insurance Services ("ASR") is a California [**2] corporation, whose principal place of business is Woodland Hills, California. ASR is an insurance brokerage firm, licensed and regulated under the laws of California. ASR customarily enters into agreements with nonadmitted foreign surplus line insurers. Such a contract--the industry parlance is 'coverholder agreement'--allows ASR, acting as the foreign insurer's agent, to bind the foreign insurer to coverage in California. The foreign insurer thereby gains access to California's lucrative insurance markets, from which it is otherwise barred.

Sometime prior to 1996, ASR entered into a coverholder agreement with Zurich Reinsurance (London) Limited ("Zurich"), a London-based surplus lines insurer. The agreement called for a Lloyd's-affiliated insurance broker to act as an intermediary between the parties. The intermediary under this agreement was Byas Mosley, Ltd. David Doe was the representative at Byas Mosley who worked with ASR. Through its relationship with Doe, ASR had worked to cultivate its relationship with Zurich, and with other London-based insurers.

In 1996, David Doe left Byas Mosley and associated himself with Bell & Clements, Ltd., a United Kingdom corporation ("B&C"), [**3] and a Lloyd's-affiliated insurance broker. B&C is wholly owned by Bell & Clements London, Ltd. ("B&C-London"), a United Kingdom holding company. Both B&C and B&C-London are run by the same senior officers and directors, they share the same offices and utilize many of the same staff, at the same location in London, England.

Doe avers that B&C sought to associate with Doe to acquire his North American clients, and in particular Doe's "most important" client, ASR. After Doe joined

B&C, principals at B&C communicated with ASR by facsimile. B&C stated it was pleased that David Doe was joining them, and that it looked forward to its relationship with ASR, and introduced those B&C employees who would work on day-to-day broker tasks for ASR. Doe and B&C agreed to set up a subsidiary--Bell, Clements & Doe, Ltd. ("BC&D"). BC&D was sixty percent owned by B&C-London, and its purpose was to provide equity for Doe in consideration for the business he brought with him when he joined B&C, including the ASR account. Doe himself made certain prior to joining B&C that ASR would transfer its business to B&C, which it did.

When Doe joined B&C in 1996, it succeeded Byas Mosley as authorized broker pursuant [**4] to the ASR-Zurich agreement, and acted in that capacity until 1999, when ASR and Zurich entered into a new agreement. The 1999 agreement was drafted by B&C. B&C mailed the contract to ASR in California, already signed by Zurich, and ASR ratified the new agreement by executing it in California and returning it to B&C. The contract [*1128] named B&C as the recognized broker for the parties "on behalf of BC&D." B&C was due a five percent commission on net premiums in their capacity as the intermediary. The contract further provided that all communications between ASR and Zurich, including account advices, were to go through B&C. All claims were to be "notified by American Special Risk to Insurers via Bell & Clements Limited." 1999 *Contract Agreement*, at 17. A service of suit clause required the underwriters--ASR--to "submit to the jurisdiction of a Court of competent jurisdiction within the United States" at the request of an insured, and a Los Angeles, California law firm was designated as the service of suit nominee.

David Doe and B&C's affiliation lasted for approximately five years, from 1996 to November, 2000. During that time, ASR paid premiums to B&C from insureds--the majority of [**5] which were Californian--totaling approximately \$ 45 million. B&C's commission on those premiums exceeded \$ 2 million. ASR and B&C communicated with each other frequently during this time period, via fax, phone and mail. All communications from B&C were on B&C letterhead.

London-based B&C employees visited California approximately eight times per year for business purposes during the relevant time period. The B&C representatives never met with ASR, but Doe avers that the trips comprised a regular part of B&C's business, and that they were instrumental in creating new lines of business for B&C with California-licensed brokers like ASR, willing to act as agents for foreign surplus line insurers. B&C apparently acts as an intermediary for several other California-licensed brokers. In addition to the visits to

California, B&C has an "American Division" link on its web-site, which claims B&C is a "market leader in the provision and management of binding authorities for wholesale under-writing intermediaries and managing general agents in the American insurance industry." Doe estimates that twenty percent of B&C's overall business comes from California.

In November 2000, David Doe left [**6] B&C and joined another London broker--Alwen-Hough, Ltd. ASR alleges Doe was forced out of the company in a deliberate effort to disrupt the various relationships ASR had with London insurers, and specifically their relationship with Zurich. A month later, Zurich terminated its agreement with ASR. ASR alleges that it did so at the behest of B&C and B&C-London. ASR further alleges that early in 2001, B&C and B&C-London approached other London insurers with whom ASR had relationships, and urged them to cease doing business with ASR, which they did.

ASR filed suit against B&C and B&C-London in California state court, alleging state law claims for tortious interference with contract, tortious interference with prospective economic advantage, breach of fiduciary duties, and unfair competition. B&C and B&C-London subsequently removed the case to federal district court on the basis of diversity, and filed a motion to dismiss for lack of personal jurisdiction, or alternatively for forum non conveniens. ASR moved for jurisdictional discovery, which was denied. The district court then granted the motion to dismiss for lack of personal jurisdiction. ASR timely appeals.

II

We review de novo [**7] the district court's decision to dismiss for lack of personal jurisdiction. *Ochoa v. J.B. Martin and Sons Farms, Inc.*, 287 F.3d 1182, 1187(9th Cir. 2002). It is ASR's burden to establish the district court's personal jurisdiction [*1129] over the defendants. *Doe, I v. Unocal Corp.*, 248 F.3d 915, 922 (9th Cir. 2001)(per curiam).

Here, the district court acted on the defendant's motion to dismiss without first holding an evidentiary hearing. In such a case, the plaintiff need only make a prima facie showing of jurisdiction to avoid the defendant's motion to dismiss. *Id.* ASR "need only demonstrate facts that if true would support jurisdiction over the defendant." *Id.* (quoting *Ballard v. Savage*, 65 F.3d 1495, 1498 (9th Cir. 1995)). Unless directly contravened, ASR's version of the facts is taken as true, and "conflicts between the facts contained in the parties' affidavits must be resolved in [ASR's] favor for purposes of deciding whether a prima facie case for personal jurisdiction exists." *Doe, I*, 248 F.3d at 922 (quoting *AT&T v. Compagnie Bruxelles Lambert*, 94 F.3d 586, 588 (9th Cir.

1996)); [**8] *see also* *Bancroft & Masters, Inc. v. Augusta Nat'l, Inc.*, 223 F.3d 1082, 1087 (9th Cir. 2000) ("Because the prima facie jurisdictional analysis requires us to accept the plaintiff's allegations as true, we must adopt [plaintiff's] version of events for purposes of this appeal.").

[1] Where, as here, there is no applicable federal statute governing personal jurisdiction, the law of the state in which the district court sits applies. *Core-Vent Corp. v. Nobel Industries AB*, 11 F.3d 1482, 1484 (9th Cir. 1993). California's long-arm statute allows courts to exercise personal jurisdiction over defendants to the extent permitted by the Due Process Clause of the United States Constitution. *See* Cal. Code Civ. Pro. § 410.10 ("A court of this state may exercise jurisdiction on any basis not inconsistent with the Constitution of this state or of the United States."); *Core-Vent*, 11 F.3d at 1484. Hence, we "need only determine whether personal jurisdiction in this case would meet the requirements of due process." *Brainerd v. Governors of the Univ. of Alberta*, 873 F.2d 1257, 1258 (9th Cir. 1989).

[2] Due [**9] process requires "that in order to subject a defendant to a judgment *in personam*, if he be not present within the territory of the forum, he have certain minimum contacts with it such that the maintenance of the suit does not offend 'traditional notions of fair play and substantial justice.' " *International Shoe Co. v. Washington*, 326 U.S. 310, 316, 90 L. Ed. 95, 66 S. Ct. 154 (1945). To determine whether the district court can exercise specific jurisdiction over the defendants, n1 we apply the following three-part test:

- (1) the non-resident defendant must purposefully direct his activities or consummate some transaction with the forum or resident thereof; or perform some act by which he purposefully avails himself of the privileges of conducting activities in the forum, thereby invoking the benefits and protections of its laws; (2) the claim must be one which arises out of or relates to the defendant's forum-related activities; and (3) the exercise of jurisdiction must comport with fair play and substantial justice, i.e. it must be reasonable.

Core-Vent, 11 F.3d at 1485 (quoting *Lake v. Lake*, 817 F.2d 1416, 1421 (9th Cir. 1987)). [**10]

n1 Of course, a court may also exercise general jurisdiction over a defendant who has had continuous and systematic contacts with the for-

um state. However, ASR has waived any argument based on general jurisdiction because it did not argue it in its opening brief. *See Officers for Justice v. Civil Service Commissioner*, 979 F.2d 721, 727 (9th Cir. 1992) ("We will not ordinarily consider matters on appeal that are not specifically and distinctly raised and argued in appellant's opening brief.") (quotations omitted).

ASR filed suit against two foreign corporations--B&C and B&C-London. [**1130] Personal jurisdiction over each defendant must be analyzed separately. *Brainerd*, 873 F.2d at 1258.

A

We first consider whether specific jurisdiction may be exercised over B&C.

[3] ASR argues that B&C purposefully availed itself of the privilege of conducting business in California. The purposeful availment prong of the minimum contacts test requires a "qualitative evaluation of the defendant's [**11] contact with the forum state," *Lake*, 817 F.2d at 1421, in order to determine whether "[B&C's] conduct and connection with the forum State are such that [B&C] should reasonably anticipate being haled into court there." *World-Wide Volkswagen Corp. v. Woodson*, 444 U.S. 286, 297, 62 L. Ed. 2d 490, 100 S. Ct. 559 (1980). The purposeful availment requirement is met if the defendant "performed some type of affirmative conduct which allows or promotes the transaction of business within the forum state." *Sher v. Johnson*, 911 F.2d 1357, 1362 (9th Cir. 1990). Physical contact with the forum state is not a necessary condition, "within the rubric of purposeful availment, the [Supreme] Court has allowed the exercise of jurisdiction over a defendant whose only 'contact' with the forum state is the 'purposeful direction' of a foreign act having effect in the forum state." *Hais-ten v. Grass Valley Medical Reimbursement Fund Ltd.*, 784 F.2d 1392, 1397 (9th Cir. 1986) (citing *Calder v. Jones*, 465 U.S. 783, 789, 79 L. Ed. 2d 804, 104 S. Ct. 1482 (1984)).

[4] Crediting, as we must, ASR's version of the facts [**12] contained in the affidavits and submitted documentary evidence, it appears that B&C had sufficiently extensive contacts with California to support a finding that it purposefully availed itself of the privilege and opportunity of doing business in California. The physical contacts--approximately forty business trips over a five-year period--do not of themselves weigh in favor of an exercise of specific jurisdiction because they are not related to the claims made against B&C. *See Ballard*, 65 F.3d at 1498 (discounting business trips to California because unrelated to claim). B&C does not dispute, however, that it has numerous "ongoing obligations to [Cali-

fornia] residents." *Id.* It acts as Lloyd's-affiliated London broker for several California-qualified insurers, including ASR, and Doe estimates twenty percent of its business is conducted in the California insurance markets. B&C specifically sought to associate itself with Doe so as to acquire ASR's business, and it had numerous contacts with ASR during the relevant time period, communicating regularly with ASR via phone, fax and mail respecting the ASR-Zurich account.

While B&C generally does not dispute the nature [**13] and amount of the contacts, it claims that they are not properly attributable to B&C because ASR is BC&D's client, and *not* B&C's. Therefore, the contacts over the four-year period during which John Doe was affiliated with them were on behalf of BC&D, and not B&C. This assertion is not supported by the record. It was B&C which specifically sought to affiliate itself with David Doe in order to acquire his North American clients and specifically his "most important" client, ASR. For the next four years, B&C "on behalf of BC&D" was the authorized broker under the Zurich-ASR agreements. Indeed, Zurich insisted on a Lloyd's-affiliated broker as an intermediary, and B&C, not BC&D, is a Lloyd's affiliate. All documentary communications to ASR--statements of account, memoranda, letters, and such like--were on B&C letterhead. Approximately \$ 45 million in checks were made out to B&C, *not* BC&D, over the course of their relationship. [*1131] Furthermore, the 1999 agreement was drafted by B&C, on B&C letterhead. In 2001, B&C wrote to ASR, insisting that "we [B&C] are entitled to a 'London Brokers' Commission' under this agreement," and putting ASR "on notice that we [B&C] regard both ASR and [**14] Zurich as having been contractually bound to us (for and on behalf of [BC&D]) to pay to us the Commission." In sum, the contacts alleged by ASR are properly attributable to B&C.

[5] Under our precedents, those contacts are more than sufficient to support a finding of purposeful availment. In *Haisten*, 784 F.2d at 1392, for example, we found jurisdiction over a Cayman Islands insurance company that had issued twenty-two malpractice insurance policies to California residents. The policies were solicited, issued, delivered and paid for in the Cayman Islands, and the policies were governed by Cayman Island law. *Id.* at 1398-99. We nevertheless found specific jurisdiction appropriate because the company had purposefully directed its activities toward California. *Id.* By comparison, B&C purposefully sought out a business relationship with a California corporation, had ongoing contacts with the state over a five-year period, and drafted an agreement which called for performance, and was consummated in, California. There is little question on these facts that B&C "purposefully availed itself of

the benefit and privilege of conducting activities [**15] in California." *Id.* at 1400.

Nonetheless B&C argues that the purposeful availment test cannot be met because the conduct which forms the basis for the alleged torts--interference with contract and business relations--took place in London. But the purposeful availment test may also be satisfied if the defendant intentionally directed his activities into the forum state. *Brainerd*, 873 F.2d at 1259. The "effects" test--derived from the Supreme Court's decision in *Calder v. Jones*, 465 U.S. 783, 79 L. Ed. 2d 804, 104 S. Ct. 1482 (1984)-- may be satisfied if the defendant is alleged to have (1) committed an intentional act; (2) expressly aimed at the forum state; (3) causing harm, the brunt of which is suffered--and which the defendant knows is likely to be suffered--in the forum state. *Core-Vent*, 11 F.3d at 1486.

First, B&C is alleged to have committed an intentional tort --interference in ASR's contractual and economic relationships. See *Brainerd*, 873 F.2d at 1259-60 (court in Arizona had personal jurisdiction over Canadian defendant alleged to have intentionally interfered with contract in Arizona). [**16] Second, B&C knew, of course, that ASR was a California resident, and so the alleged acts were expressly aimed at ASR-- a California resident. See *Bancroft & Masters, Inc.*, 223 F.3d at 1087 ("express aiming" requirement satisfied when the defendant alleged to have engaged in wrongful conduct targeted at plaintiff whom defendant knows to be resident of forum state). Third, ASR is a California corporation whose principal place of business is in California, and the brunt of the harm was therefore felt in California. See *Dole Food Co., Inc. v. Watts*, 303 F.3d 1104, 1114 (9th Cir. 2002) ("[W]hen a forum in which a plaintiff corporation has its principal place of business is in the same forum toward which defendants expressly aim their acts, the 'effects' test permits that forum to exercise personal jurisdiction."). In sum, under our precedents the facts alleged here are more than sufficient to satisfy the "effects" test.

2

[6] Next, we must determine whether the claims made against B&C arise out of their California-related activities. We use a "but for" test to make that [*1132] determination. *Ballard*, 65 F.3d at 1500 (citing *Shute v. Carnival Cruise Lines*, 897 F.2d 377 (9th Cir. 1990), [**17] *rev'd on other grounds*, 499 U.S. 585, 113 L. Ed. 2d 622, 111 S. Ct. 1522 (1991)). B&C had ongoing contacts with the forum state over a four-year period, and its alleged tortious conduct in London had the effect of injuring ASR in California. But for B&C's conduct, this injury would not have occurred. We are satisfied that ASR's claims arise out of B&C's California related ac-

tivities. [7] Once it has been decided that a defendant purposefully established minimum contacts with a forum, "he must present a compelling case that the presence of some other considerations would render jurisdiction unreasonable" in order to defeat personal jurisdiction. *Burger King*, 471 U.S. 462, 477, 85 L. Ed. 2d 528, 105 S. Ct. 2174 (1985). We consider seven factors in weighing reasonableness:

(1) the extent of the defendants' purposeful interjection into the forum state's affairs; (2) the burden on the defendant of defending in the forum; (3) the extent of conflict with the sovereignty of the defendants' state; (4) the forum state's interest in adjudicating the dispute; (5) the most efficient judicial resolution of the controversy; (6) the importance of the [**18] forum to the plaintiff's interest in convenient and effective relief; and (7) the existence of an alternative forum.

Core-Vent, 11 F.3d at 1487-88 (citing *Paccar Int'l, Inc. v. Commercial Bank of Kuwait*, 757 F.2d 1058, 1065 (9th Cir. 1985)). No one of the factors is dispositive in itself. Instead, we are to balance all seven. *Roth v. Garcia Marquez*, 942 F.2d 617, 623 (9th Cir. 1991).

a

We first consider the extent of B&C's purposeful interjection into the forum state. Even though we have already determined that B&C purposefully availed itself of the privilege of doing business in California, the degree of interjection is nonetheless a factor in assessing the overall reasonableness of jurisdiction under this prong. See *Ins. Co. of North America v. Marina Salina Cruz*, 649 F.2d 1266, 1271 (9th Cir. 1981).

As detailed previously, B&C's contacts with California are fairly extensive. Twenty percent of its business is conducted in California, and that business is a lucrative one. Contact with ASR during that time was frequent. Furthermore, B&C drafted the contract at the heart of this dispute, and that contract [**19] was consummated and for the most part performed in California. In those cases where we have found this factor to weigh in favor of the defendant, the contacts are far more attenuated. See, e.g., *Core-Vent*, 11 F.3d at 1488 (defendants' only contact with forum state was writing article alleged to have targeted a California resident). We conclude that this factor weighs in favor of ASR.

b

"The unique burdens placed upon one who must defend oneself in a foreign legal system should have significant weight in assessing the reasonableness of stretching the long arm of personal jurisdiction over national borders." *Asahi Metal Ind. v. Superior Court*, 480 U.S. 102, 114, 94 L. Ed. 2d 92, 107 S. Ct. 1026 (1987). B&C claims that, were it forced to litigate in California, it would constitute an "overwhelming and undue burden" on it. Appellees' Brief, at 25. While no doubt it imposes a burden on B&C, it could hardly be overwhelming. As explained, B [**1133] & C associates frequently travel to California on business, and we have previously noted that "modern advances in communications and transportation have significantly reduced the burden of litigating in another country. [**20] " *Sinatra v. National Enquirer*, 854 F.2d 1191, 1199 (9th Cir. 1988). Furthermore, B&C does not face the additional burden of overcoming a language barrier. See *Dole Food Co.*, 303 F.3d at 1115 (fact that foreign defendants fluent in English a "mitigating factor"). Nonetheless, this factor cuts in favor of B&C, and away from the exercise of jurisdiction.

c

Next, we must determine the extent to which the exercise of jurisdiction would conflict with the sovereignty of the defendants' state. "Litigation against an alien defendant creates a higher jurisdictional barrier than litigation against a citizen from a sister state because important sovereignty concerns exist." *Sinatra*, 854 F.2d at 1199. Although this factor is important, it is not controlling. See *Gates Learjet Corp. v. Jensen*, 743 F.2d 1325, 1333 (9th Cir. 1984) ("If [this factor were] given controlling weight, it would always prevent suit against a foreign national in a United States court.").

While B&C has presented no evidence of the United Kingdom's particular interest in adjudicating this suit, we may presume for present purposes that there is such an [**21] interest. The disputed conduct took place in London, and a London-based Lloyd's-affiliated brokerage firm and its British corporate parent are named defendants. Furthermore, employees of Zurich, based in London, are potential witnesses. This factor therefore weighs in favor of B&C.

d

We next consider the extent of California's interest in adjudicating the suit. "California maintains a strong interest in providing an effective means of redress for its residents [who are] tortiously injured." *Sinatra*, 854 F.2d at 1200. Here, the plaintiff ASR is a California corporation whose principal place of business is in California. This factor therefore weighs in ASR's favor.

e

We must also consider which forum could most efficiently resolve this dispute. To make this determination we focus on the location of the evidence and witnesses. *Caruth v. International Psychoanalytical Ass'n*, 59 F.3d 126, 129 (9th Cir. 1995). There is no dispute that almost all of the evidence and the potential witnesses reside in London, and so therefore this factor favors B&C. Note, however, that this factor is "no longer weighed heavily given the modern advances in communication [**22] and transportation." *Panavision International v. Toopen*, 141 F.3d 1316, 1323 (9th Cir. 1998).

f

We next consider the convenience and effectiveness of relief available to the plaintiff. If California is not a proper forum, ASR would be forced to litigate its claim in the United Kingdom, presenting an obvious inconvenience. This factor therefore weighs in favor of ASR. However, we have said previously that this factor is not of paramount importance. *See, e.g., Dole Food Co.*, 303 F.3d at 1116; *Caruth*, 59 F.3d at 129. "[N]o doctorate in astrophysics is required to deduce that trying a case where one lives is almost always a plaintiff's preference." *Roth*, 942 F.2d at 624.

g

Finally, we must determine whether an adequate alternative forum exists. The plaintiff bears the burden of [*1134] proving the unavailability of an alternative forum. *Core-Vent*, 11 F.3d at 1490, and ASR has not met that burden here. British courts provide an obvious alternative forum, and B&C has declared itself amenable to service of process in London. *Cf. Piper Aircraft Co. v. Reyno*, 454 U.S. 235, 254 n.22, 70 L. Ed. 2d 419, 102 S. Ct. 252 (1981) [**23] (noting for purposes of a forum non conveniens analysis that an alternative forum generally exists when defendant is amenable to service of process in the foreign forum). This factor therefore favors B&C.

h

[8] On balance, we conclude that B&C has not met its burden of presenting a compelling case that the exercise of jurisdiction would not comport with fair play and substantial justice. The balance is essentially a wash, since some of the reasonableness factors weigh in favor of B&C, but others weigh against it. *See Roth*, 942 F.2d at 625 (finding exercise of jurisdiction was reasonable even though only two reasonableness factors favored plaintiff, while three favored defendant).

B&C relies in large part on our decision in *Core-Vent* to argue that the exercise of jurisdiction in this case would be unreasonable, but that reliance is misplaced. The defendants in *Core-Vent* were two Swedish individuals alleged to have written an article which had de-

famatory effects in California, and who had no physical contacts whatsoever with the United States. 11 F.3d at 1489. In contrast, B&C has several California-based relationships, including a contractual [**24] one with ASR. After purposefully seeking out a financially lucrative relationship with ASR, it communicated with ASR on a regular basis over a four-year period. Given the quantity and quality of the contacts with the forum state, it is not unreasonable for a court in California to exercise personal jurisdiction over B&C.

B

We now turn to the question whether the district court can exercise specific jurisdiction over B&C-London. ASR does not argue that B&C-London itself had the necessary minimum contacts with California to give rise to a valid exercise of personal jurisdiction. Rather, ASR contends that B&C-London's wholly-owned subsidiary, B&C, had such contacts, and that those contacts can properly be imputed to B&C-London for jurisdictional purposes. Since we have already determined that ASR has made out a prima facie case that B&C had the necessary contacts with the forum, the only question before us is whether those contacts may be attributed to B&C-London.

[9] It is well-established that a parent-subsidiary relationship alone is insufficient to attribute the contacts of the subsidiary to the parent for jurisdictional purposes. *Doe, I*, 248 F.3d at 925; [**25] *Transure, Inc. v. Marsh and McLennan, Inc.*, 766 F.2d 1297, 1299 (9th Cir. 1985). Two exceptions to that general rule exist, however--a subsidiary's contacts may be imputed to the parent where the subsidiary is the parent's alter ego, or where the subsidiary acts as the general agent of the parent. *Doe, I*, 248 F.3d at 928-30; *Chan v. Society Expeditions, Inc.*, 39 F.3d 1398, 1405-06 (9th Cir. 1994); *Kramer Motors, Inc. v. British Leyland, Ltd.*, 628 F.2d 1175, 1177-78 (9th Cir. 1980); *Wells Fargo & Co. v. Wells Fargo Express Co.*, 556 F.2d 406, 422-24 (9th Cir. 1977).

To satisfy the alter ego exception to the general rule that a subsidiary and the parent are separate entities, the plaintiff must make out a prima facie case "(1) that there is such unity of interest and ownership that the separate personalities [of the two entities] no longer exist and (2) that failure to disregard [their separate identities] would result in fraud or injustice. [*1135] " *Doe, I*, 248 F.3d at 926 (alterations in original) (quoting *AT&T Co.*, 94 F.3d at 591). The plaintiff must show that the parent [**26] exercises such control over the subsidiary so as to "render the latter the mere instrumentality of the former." 248 F.3d at 926 (quoting *Calvert v. Huckins*, 875 F. Supp. 674, 678 (E.D. Cal. 1995)).

To satisfy the agency test, the plaintiff must make a prima facie showing that the subsidiary represents the parent corporation by performing services "sufficiently important to the [parent] corporation that if it did not have a representative to perform them, the [parent] corporation . . . would undertake to perform substantially similar services." *Chan*, 39 F.3d at 1405 (quoting *Wells Fargo & Co.*, 556 F.2d at 423). The agency test permits the imputation of contacts where the subsidiary was "either established for, or is engaged in, activities that, but for the existence of the subsidiary, the parent would have to undertake itself." *Chan*, 39 F.3d at 1405-06 n.9 (quoting *Gallagher v. Mazda Motor of America, Inc.*, 781 F. Supp. 1079, 1083 (E.D. Pa. 1992)).

Returning to the facts of this case, we know that B&C-London wholly owns B&C, but 100% control through stock ownership does not by itself make a subsidiary [**27] the alter ego of the parent. See *Bellomo v. Pennsylvania Life Co.*, 488 F. Supp. 744, 745 (S.D.N.Y. 1980) (citing *Cannon Mfg. Co. v. Cudahy Packing Co.*, 267 U.S. 333, 69 L. Ed. 634, 45 S. Ct. 250 (1925)). We know also that the companies are run by the same senior officers and directors--John Clements is the principal owner of B&C-London and is the chairman of B&C's board--and that the two companies share the same offices in London, and some of the same staff. Again, these facts do not necessarily render B&C the alter ego or agent of B&C-London. We recently explained that "a parent corporation may be directly involved in the activities of its subsidiaries without incurring liability so long as that involvement is consistent with the parent's investor status." *Doe, I*, 248 F.3d at 926 (quotation omitted). On the other hand, the record indicates that John Clements drafted the 1999 ASR-Zurich agreement. Such activity might well be properly characterized as inconsistent with the parent corporation's investor status, and more like control over day-to-day activities. Standing by itself, however, it is not enough to meet the alter ego or agency [**28] tests.

[10] The record is simply not sufficiently developed to enable us to determine whether the alter ego or agency tests are met. This is so because the district court denied ASR's motion for jurisdictional discovery. Further discovery on this issue might well demonstrate facts sufficient to constitute a basis for jurisdiction, see *Wells Fargo & Co.*, 556 F.2d at 431 n.24, and in the past we have remanded in just such a situation. See *Chan*, 39 F.3d at 1405-6 (remanding to district court because insufficient record facts to decide whether alter ego or agency tests met so as to attribute subsidiary's minimum contacts to parent). We must conclude, therefore, that the district court abused its discretion in denying ASR's motion for jurisdictional discovery, and that a remand will be necessary to allow ASR the opportunity to develop

the record and make a prima facie showing of jurisdictional facts with respect to B&C-London.

III

B&C and B&C-London argue that even if we were to find the district court erred in dismissing the case for lack of personal jurisdiction, we can nonetheless affirm the district court on the alternative ground of forum [**29] non conveniens. Even if personal jurisdiction is established, a district court may decline to [*1136] exercise jurisdiction on the basis of forum non conveniens if an adequate alternative forum exists, and the balance of public and private factors favors dismissal. See *Piper Aircraft Co.*, 454 U.S. at 241; *Lueck v. Sundstrand Corp.*, 236 F.3d 1137, 1142 (9th Cir. 2001).

ASR argues that, because the district court did not consider the forum non conveniens issue, we may not reach it. This is incorrect--we "may affirm [the district court] on any basis the record supports, including one the district court did not reach." *Oregon Short Line Railroad Co. v. Oregon Dep't of Revenue*, 139 F.3d 1259, 1265 (9th Cir. 1998) (quoting *Herring v. FDIC*, 82 F.3d 282, 284 (9th Cir. 1995)); see also *Dole Food Co.*, 303 F.3d at 1117-18 (reaching forum non conveniens issue not reached by district court).

While we have the discretion to reach this issue, we nevertheless decline to do so. Normally, the determination whether or not to dismiss a suit on forum non conveniens grounds is within the sound discretion of the trial judge. [**30] On review, we may only reverse if we find the trial judge abused that discretion. See *Kukje Hwajae Ins. Co. v. M/V Hyundai Liberty*, 294 F.3d 1171, 1174 (9th Cir. 2002). Because it is a discretionary decision, we might (or might not) affirm the district court judge whichever way it ruled. Our reaching this issue now would deprive the district court of an opportunity to exercise the discretion it is afforded in the first instance. We are also presented with obstacles to an efficient and just resolution at this stage in the litigation--the record is currently underdeveloped, and ASR did not address the merits of the issue on appeal, depriving us of the benefit of a counter-argument. See *Dole Food Co.*, 303 F.3d at 1117-18 (reaching forum non conveniens because "the record [was] sufficiently developed and the issue [was] presented and argued" to the court). In short, we decline to reach the forum non conveniens issue.

IV

[11] In sum, we reverse the district court's dismissal for lack of personal jurisdiction over B&C. We reverse the district court's decision to deny jurisdictional discovery with respect to B&C-London. We decline to reach the [**31] alternative ground of forum non conveniens.

328 F.3d 1122, *; 2003 U.S. App. LEXIS 8842, **;
2003 Cal. Daily Op. Service 3946; 2003 Daily Journal DAR 5058

We remand to the district court for further proceedings
not inconsistent with this opinion.

REVERSED and REMANDED.

10 of 25 DOCUMENTS

**Int'l Union, United Automobile, Aerospace & Agricultural Implement Workers of
America-UAW, Plaintiff -v- Dana Corporation, Defendant**

Case No. 3:99CV7603

**UNITED STATES DISTRICT COURT FOR THE NORTHERN DISTRICT OF
OHIO, WESTERN DIVISION**

1999 U.S. Dist. LEXIS 22525

December 6, 1999, Decided

DISPOSITION: [*1] Dana Corporation's motion to dismiss, stay or transfer (Doc. 4) denied.

COUNSEL: For INTL UNION, UNITED AUTO, AEROSPACE AND AGRICULTURAL IMPLEMENT WORKERS OF AMERICA, (UAW), plaintiff: Joan Torzewski, Esq., Lackey, Nusbaum, Harris, Reny & Torzewski, Toledo, OH.

For INTL UNION, UNITED AUTO, AEROSPACE AND AGRICULTURAL IMPLEMENT WORKERS OF AMERICA, (UAW), plaintiff: Michael B. Nicholson, Esq., International Union, UAW, Detroit, MI.

For DANA CORPORATION, defendant: Richard S. Walinski, Esq., Cooper & Walinski, Toledo, OH.

For DANA CORPORATION, defendant: Michael J. Lorenger, Esq., Stanley J. Brown, Esq., Hogan & Hartson, McLean, VA.

For DANA CORPORATION, counter-claimant: Richard S. Walinski, Esq., Cooper & Walinski, Toledo, OH.

For DANA CORPORATION, counter-claimant: Michael J. Lorenger, Esq., Stanley J. Brown, Esq., Hogan & Hartson, McLean, VA.

For INTL UNION, UNITED AUTO, AEROSPACE AND AGRICULTURAL IMPLEMENT WORKERS OF AMERICA, counter-defendant: Joan Torzewski, Esq., Lackey, Nusbaum, Harris, Reny & Torzewski, Toledo, OH.

For INTL UNION, UNITED AUTO, AEROSPACE AND AGRICULTURAL IMPLEMENT WORKERS OF

AMERICA, counter-defendant: Michael B. Nicholson, Esq., International [*2] Union, UAW, Detroit, MI.

JUDGES: James G. Carr, United States District Judge.

OPINION BY: James G. Carr

OPINION

ORDER

This is an action by the International Union, United Automobile, Aerospace & Agricultural Implement Workers Union-UAW (UAW) under the Labor Management Relations Act, 29 U.S.C. § 185 seeking to enforce compliance with an arbitrator's award. The defendant Dana Corporation (Dana) has filed a motion to dismiss, stay or transfer this action. (Doc. 4).

For the reasons that follow, Dana's motion shall be denied, and it shall be directed to show cause within ten days of the date of this order why it should not be enjoined from maintaining a declaratory judgment action now pending in the United States District Court for the Middle District of North Carolina.

Dana and the UAW are signatories to a collective bargaining agreement (the Master Agreement) covering those of Dana's employees who are represented by the UAW. With regard to employees whom the union does not represent, Dana has provided the UAW with a side letter to the Master Agreement, referred to by the parties as the "Letter of Understanding Concerning Union Representation" (Letter of Understanding). In [*3] that letter, Dana agrees to remain neutral (i.e., from making anti-union statements) in response to union organizing activities. That letter also provides that:

All disputes involving neutrality will be submitted to the Arbitrator for resolution.

The Arbitrator's decision shall be final and binding. Neither party shall resort to legal action as a result of a dispute involving past or future conduct regarding neutrality. The only time legal action would be appropriate would be when one party failed to abide by the Arbitrator's decision and such failure was determined by the Arbitrator.

Among the Dana facilities not covered by the Master Agreement is a plant in Greensboro, North Carolina. Following an unsuccessful effort to organize the workers at that plant, the UAW filed a grievance alleging that Dana had violated the neutrality provision of the Letter of Understanding. On September 17, 1999, the arbitrator issued a decision sustaining the union's grievance in part and imposing certain remedies.

Dana's Director of Industrial Relations spoke with Phil Working, a UAW official, on September 22, 1999. During that conversation, Mr. Working told Mr. Warders about the arbitrator's [*4] decision. Mr. Warders asked Mr. Working to fax a copy to him. During a later telephone conversation, ¹ Mr. Working asked Mr. Warders if Dana intended to comply with the arbitrator's award. Mr. Warders told Mr. Working that Dana was "considering it."

1 Mr. Warders is not certain whether his second conversation with Mr. Working took place on September 22d or 23rd. In view of the fact that the parties' suits were filed on September 24, 1999, it appears from the sequence of events related by Mr. Warders that his second telephone conversation with Mr. Working took place on the 23rd, and his personal communications with Mr. Working occurred when they were together on the 24th.

On September 24, 1999, Mr. Warders and Mr. Working were together. That morning, Mr. Warders told Mr. Working that Dana still had not made a decision, and that the matter was in the hands of its legal department and management. Mr. Warders told Mr. Working that he would check on it and inform him as soon as he knew anything. Around 2:00 p.m. [*5] that afternoon, Mr. Warders learned that Dana had filed suit to vacate the award. He immediately told Mr. Working about that action.

Dana's complaint, which seeks declaratory and injunctive relief, was filed in the Middle District of North Carolina on September 24, 1999, at approximately 11:30

a.m. The UAW filed this action in this court about four hours later, at 3:44 p.m., that afternoon.

Dana's pending motion to dismiss is based on the "first to file" rule, whereby, as a general principle, the first court in which a suit is filed will keep and decide the case, even if the same or a substantially similar suit is filed in another court. The "first to file" rule has recently been summarized by Judge Gwin of this court in *Plating Resources, Inc. v. UTI Corp.*, 47 F. Supp. 2d 899, 903 (N.D. Ohio 1999) (selected citations omitted):

The first-to-file rule is a well-established doctrine of federal comity. The rule was first recognized by the United States Supreme Court in *Smith v. M'Ever*, 22 U.S. (9 Wheat.) 532, 6 L. Ed. 152 (1824). There, the Supreme Court stated that "in all cases of concurrent jurisdiction, the court which first has possession of [*6] the subject must decide it." *Id.* at 534. The rule since has been clarified and applied in cases involving concurrent federal jurisdiction.

The first-to-file rule has evolved into a mechanism used to promote judicial efficiency. The rule provides that "when identical suits are pending in two courts, the court in which the first suit was filed should generally proceed to judgment." *In re Burley*, 738 F.2d 981, 988 (9th Cir.1984). Generally, courts should invoke the rule when two suits involving substantially the same parties and purpose have been filed in a concurrent jurisdiction. However, the same party and same issue is not an absolute requirement.

Although courts should not apply the first-to-file rule too rigidly or mechanically, the rule's importance "should not be disregarded lightly." *Church of Scientology v. United States Dep't of the Army*, 611 F.2d 738, 750 (9th Cir.1979). Notably, "the most basic aspect of the first to file rule is that it is discretionary." *Alltrade, Inc. v. Uniworld Products, Inc.*, 946 F.2d 622, 628 (9th Cir.1991). "The decision and the discretion belong to the district court." *Id.*

[*7] There can be no doubt that, in view of the proximity of the filing of the complaints, congruence of the parties, and equivalence of the issues, the first to file rule

applies in this case. See *Plating Resources*, 47 F. Supp. 2d at 903 (citing *Alltrade*, 946 F.2d at 625-26).

That does not end the inquiry, however, because, as the Judge Gwin also pointed out, "district courts always [have] discretion given appropriate circumstances justifying departure from the first filed rule" to decline to follow the rule in case involving "rare or extraordinary circumstances, inequitable conduct, bad faith, or forum shopping." *Id.* (citing *E.E.O.C. v. University of Pennsylvania*, 850 F.2d 969, 971-972 (3rd Cir.1988)). In that case, which involved a dispute concerning a contract, Judge Gwin, after concluding that the original plaintiff had not acted in bad faith or filed its suit as a preemptive strike, followed the first to file rule and transferred the case before him to the jurisdiction of first filing. 47 F. Supp. 2d at 905.

In *Plating Resources*, as in this case, the first-filed complaint sought declaratory judgment. The parties appear, however, [*8] not to have raised, and Judge Gwin, consequently, did not take into account the significance of that fact.

Courts whose attention has been drawn to that aspect of a first-filed complaint have, however, more often than not declined to apply the first to file rule. This appears to have been particularly so since the Supreme Court's 1995 decision in *Wilton v. Seven Falls Co.*, 515 U.S. 277, 286, 132 L. Ed. 2d 214, 115 S. Ct. 2137 (1995), in which the Court reconfirmed the principle that, "since its inception, the Declaratory Judgment Act has been understood to confer on federal courts unique and substantial discretion in deciding whether to declare the rights of litigants." As stated in Wright & Miller, Federal Practice & Procedure § 2758, "Wilton thus makes clear that the real question for the court is not which action was commenced first but which will most fully serve the needs and convenience of the parties and provide a comprehensive solution of the general conflict."

Even prior to *Wilton*, the Seventh Circuit, in a frequently-cited case, stated, in response to a party's claim in a patent case that the district court failed properly to permit it to maintain [*9] a first-filed declaratory judgment action:

The mere fact that Tempco filed its declaratory judgment action first does not give it a "right" to choose a forum. This circuit has never adhered to a rigid "first to file" rule. We decline Tempco's invitation . . . to adopt such a rule here. As we have noted before, "The wholesome purpose of declaratory acts would be aborted by its use as an instrument of procedural

fencing either to secure delay or to choose a forum."

Tempco Elec. Heater Corp. v. Omega Engineering, Inc., 819 F.2d 746, 749-50 (7th Cir. 1987) (citations and footnote omitted).

In reaching this conclusion, the court in *Tempco* emphasized, "'The federal declaratory judgment is not a prize to the winner of the race to the courthouse.'" *Id.* (citing *Factors Etc., Inc. v. Pro Arts, Inc.*, 579 F.2d 215, 219 (2d Cir.1978) (quoting *Perez v. Ledesma*, 401 U.S. 82, 119 n. 12, 27 L. Ed. 2d 701, 91 S. Ct. 674 (1971) (Brennan, J., dissenting))). Where declaratory judgment complaints have enabled others to cross the courthouse threshold ahead of other litigants, courts often have declined to let the winner profit from its [*10] victory. See, e.g., *British Borneo Exploration, Inc. v. Enserch Exploration, Inc.*, 28 F. Supp. 2d 999 (E.D. La. 1998), *judgment vacated on other grounds*, 1999 U.S. Dist. LEXIS 1021, 1999 WL 58285 (E.D. La. 1999) ("Such machinations have been found to constitute a 'rush to the courthouse' and grounds for the dismissal of a declaratory judgment suit"); *Generac Corp. v. Omni Energy Systems, Inc.*, 19 F. Supp. 2d 917 (E.D. Wis. 1998) (court declined to ratify results of "race to the courthouse").

Improper forum shopping typically motivates the first filer's run to the court of its choosing. Such motive is found most readily, and viewed most unenthusiastically, where the first filer acted on the basis of an anticipation that its opponent was about to file a substantive suit against it. See, e.g., *Mission Ins. Co. v. Puritan Fashions Corp.*, 706 F.2d 599, 602 (5th Cir.1983); ("Anticipatory suits are disfavored because they are an aspect of forum-shopping."); *Factors Etc., Inc. v. Pro Arts, Inc.*, 579 F.2d 215, 219 (2d Cir.1978) ("When a declaratory judgment action has been triggered by a notice letter, this equitable consideration may [*11] be a factor in the decision to allow the later filed action to proceed to judgment."); *909 Corp. v. Village of Bolingbrook Police Pension Fund*, 741 F. Supp. 1290, 1292 (S.D. Tex.1990) ("Court cannot allow a party to secure a more favorable forum by filing an action for declaratory judgment when it has notice that the other party intends to file suit involving the same issues in a different forum."); *Kmart Corp. v. Key Indus., Inc.*, 877 F. Supp. 1048, 1053 (E.D. Mich.1994) ("suit brought purely in anticipation of a filing by the defendant in another forum should be dismissed"); *Charles Schwab & Co., Inc. v. Duffy*, 1998 U.S. Dist. LEXIS 19606, 1998 WL 879659 (N.D. Cal. 1998) (appropriate to depart from the first-to-file rule where suit was anticipatory); *Excel Music, Inc. v. Simone*, 1996 U.S. Dist. LEXIS 242, 1996 WL 5708, *6 (E.D. La. 1996) (party filing suit in anticipation of a suit

in another forum should not be rewarded for what amounts to forum shopping).

Thus, as recently stated in *PAJ, Inc. v. Yurman Design, Inc.*, 1999 U.S. Dist. LEXIS 1424, 1999 WL 68651, (N.D. Tex. 1999) (citations omitted), in which the court concluded that a declaratory judgment improperly had been first [*12] filed to "short circuit" a suit which it saw coming:

Such motives have been found to constitute a "rush to the courthouse" and grounds for the dismissal of a declaratory judgment suit. Courts have found that the party filing suit in anticipation of a suit in another forum should not be rewarded for what amounts to forum shopping. "Put another way, 'the Court cannot allow a party to secure a more favorable forum by filing an action for declaratory judgment when it has notice that the other party intends to file suit involving the same issues in a different forum.'" Further, anticipatory suits deprive a potential plaintiff of his or her choice of forum. . . .

The "misuse of the Declaratory Judgment Act to gain a procedural advantage and preempt the forum choice of the plaintiff in the coercive action militates in favor of dismissing the declaratory judgment action." [A party] cannot be permitted to transform "a doctrine that was offered as a shield into a sword." "A plaintiff's choice of forum should only be given protection where the plaintiff before the court is the proper plaintiff--not a manufactured plaintiff through the misapplication of a declaratory judgment."

[*13] Concern with the identity of the "true plaintiff has likewise been expressed by other courts. Courts have noted that a declaratory judgment action can reverse the roles, so that the defendant, rather than being the aggrieved party, is the party with substantive claims against the plaintiff in the declaratory judgment action. See *U.S. Fire Ins. Co. v. Goodyear Tire & Rubber Co.*, 920 F.2d 487, 489 (8th Cir.1990) (court can consider which party is the "true plaintiff"); *British Borneo Exploration, Inc. v. Enserch Exploration, Inc.*, 28 F. Supp. 2d 999, 1008 ("the action as filed by British-Borneo reverses the roles of the parties").

The device of the declaratory judgment can thus, when cleverly employed, be an effective aid to forum shopping by a party who anticipates that suit is about to

be filed against it. Proper forum selection should not be confused with inappropriate forum shopping. A plaintiff seeking redress for a cognizable injury is entitled, to the extent able to choose among several forums, to select the one that it finds most attractive. Forum shopping, on the other hand, occurs when a party, perceiving that it may find itself forced into a disadvantageous [*14] forum, seeks to manipulate procedural devices to secure an advantage which, were those devices not available, it could not employ to defeat its opponent's choice of forum.

One of those devices, as the foregoing cases make clear, is the declaratory judgment. But the limited opportunity afforded by the Declaratory Judgment Act, 28 U.S.C. § 2201 to seek a declaration of rights where an opponent may be disinclined to do so, or where the underlying controversy has not fully matured, see generally *Wright & Miller, supra*, § 2757, should not be employed for other purposes, such as to tolerate, much less reward forum shopping. Indeed, some courts have noted that a first-filed declaratory judgment action may be deemed moot once the substantive action on the underlying merits has been filed. *Chicago Linen Exchange v. Adler*, 888 F. Supp. 92, 93 (N.D. Ill. As the Seventh Circuit noted in *Tempco*, where the substantive plaintiff has filed its suit and raised all the issues originally sought to be adjudicated by the first-filer's declaratory judgment action, the initial "declaratory judgment serves no useful purpose." 819 F.2d at 749. [*15] To the extent that Dana filed its declaratory judgment action to obtain a prompt adjudication of its rights, it can obtain that result as readily here as in North Carolina.

I am persuaded that Dana's declaratory judgment complaint was motivated by a desire to preempt the choice of forum that otherwise would be for the union to make. The timing of Dana's suit, which was filed even before Dana gave the union any other answer to the union's inquiries about its intentions, strongly suggests a preemptive purpose.

The scenario in this case is similar to that in *Amerada Petroleum Corp. v. Marshall*, 381 F.2d 661, 663 (5th Cir.1967), and *Capitol Records, Inc., v. Optical Recording Corp.*, 810 F. Supp. 1350, 1353-54 (S.D.N.Y.1992). In both cases a declaratory judgment complaint was filed shortly after the other party indicated an intent sue. Just as the court in *Amerada* found "sufficient evidence to support the judge's finding that the instant action was filed by Amerada as the immediate result of [a] letter" from its opponent, I believe that Dana chose the timing of and forum for its declaratory judgment action on the basis of its awareness that the [*16] union would soon be filing a § 185 action.

In addition, there is no other plausible explanation for Dana's actions. The convenience of the parties could

not have been a factor motivating Dana's decision to file in the Northern District of North Carolina. Its headquarters are here, as are, in all likelihood, any witnesses familiar with and documents relating to the drafting and negotiation of the Letter of Understanding. Giving the apparently differing views about the meaning of that document, evidence about its interpretation may be forthcoming, if otherwise admissible.

In any event, testimony from North Carolina witnesses is not likely in this suit, which on the record and involves a limited scope of review, to enforce an arbitration award. The fact that this litigation originates in activities in one of Dana's plant in North Carolina is, accordingly, immaterial to a determination of the appropriate location of the litigation. Of at least equal importance is the fact that prior disputes concerning the union's North Carolina organizing efforts have been heard by this court and reviewed by the Sixth Circuit. *See UAW v. Dana Corporation*, 697 F.2d 718 (6th Cir. 1983) [*17] (en banc). All relevant contacts and connections favor proceeding here rather than in North Carolina.

Once a court determines that a suit is duplicative and wrongly filed, it has several options. It can dismiss or transfer the suit before it, or it can enjoin the parties from maintaining the duplicative suit. *Smith v. S.E.C.*, 129 F.3d 356, 361 (6th Cir. 1997) (en banc) ("When a federal court is presented with such a duplicative suit, it may exercise its discretion to stay the suit before it, to allow both suits to proceed, or, in some circumstances, to enjoin the parties from proceeding in the other suit.") (citing *Kerotest Mfg. Co. v. C-O-Two Fire Equip. Co.*, 342 U.S. 180, 183-84, 96 L. Ed. 200, 72 S. Ct. 219 (1952)). *Accord, Capitol Records, Inc., v. Optical Recording Corp.*, 810 F. Supp. 1350, 1354 (S.D.N.Y.1992). Dana shall be given ten days from the date of this order to show cause why further maintenance of the suit in the Northern District of North Carolina should not be enjoined.

Conclusion

Cases construing the interplay between declaratory judgment actions and suits based on the merits of underlying substantive claims [*18] create, in practical effect, a presumption that a first filed declaratory judgment action should be dismissed or stayed in favor of the substantive suit. This exception to the first to file rule will be applied where the parties and issues are the same, or essentially so, and it appears that the first filed suit was brought in anticipation of forthcoming suit by the sub-

stantive plaintiff. At the very least, the declaratory judgment plaintiff should have the burden of showing persuasive cause why its suit should not be dismissed or enjoined.

Here I have no doubt that Dana filed its suit to deprive the union of its choice of forum, and gain whatever tactical advantages might thereby accrue. Its actions were at least arguably premature under the Letter of Understanding, in which Dana agreed to refrain from legal action until after a failure to comply with the arbitrator's award had been "determined by the arbitrator." In any event, Dana's decision to sue before responding, as Mr. Warders had told Mr. Werking that it would, to the union's request for information shows that it wanted to get to the courthouse before the union knew the race was underway.

The policy favoring arbitration [*19] would be ill-served if parties who lost before the arbitrator were able routinely to file declaratory judgment actions. The successful grievant is the "true plaintiff," because it has been determined by the arbitrator to have a right entitled to a remedy. The choice whether to seek enforcement of that remedy by means of litigation or to forego such relief is properly for it to make, as is the choice of where that remedy should be sought.

In light of the foregoing, it is hereby

ORDERED THAT:

1. Dana Corporation's motion to dismiss, stay or transfer (Doc. 4) be, and the same hereby is denied; and

2. Dana shall, within ten days of the date of this order, show cause why an order should not issue enjoining it from further maintaining its declaratory judgment action in the Middle District of North Carolina; the union shall file its opposition to Dana's response within one week thereafter.

So ordered.

December 6th, 1999

James G. Carr

United States District Judge